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Review Article

Towards an Integrative Psychological Model for Climate Change mitigation behavior among managers in the Tourism Industry

# **ABSTRACT**

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Aims: The aim of the current paper is therefore twofold, namely; (a) to provide an extensive review of the theoretical and empirical evidence on which current climate change mitigation efforts are based (b) to advance a new model of the determinants of mitigation behavior.

**Study design:** Review of literature.

**Results:** The model specifically demonstrates the interplay between human values, attitude, knowledge, emotions and social norms as determinants of broad and greater levels of mitigation behaviours. The model is complemented by adding age and sex as confounders. It indicates the possible interrelationships between these factors with their joint effects being emphasized.

Conclusion: The model addresses a concern that most business-level climate change policies ought to be integrative, but are unfortunately not. Detailed knowledge of psychological determinants is useful for policy makers to provide favorable conditions in support of business level climate change mitigation measures.

Keywords: Integrative Psychological Model, Climate Change mitigation behavior, Tourism Industry

#### 1. INTRODUCTION

The tourism industry is a significant contributor to the global economy that is adversely threatened by climate change (Scott, Hall, Ceron, & Dubois, 2012). Climate change refers to the slow variations of climatic characteristics over time at a given place, which is attributed directly or indirectly to human activity that alters the composition of the global atmosphere and which is, in addition to natural climate variability, observed over comparable periods (Belle & Bramwell, 2005). It has potentially severe and far reaching consequences on among others: water security, ecosystems, food security, coastal regions, human settlements and health for human and natural systems (Parry & Intergovernmental Panel on Climate Change, 2007). The tourism is estimated to contribute 5% of the global greenhouse gas (GHG) emissions with accommodation sector accounting for about 21% of emissions (Scott, Peeters, & Gössling, 2010). In addition, the sector is not only a major user of energy, land and water resources but is a contributor to water, food and other waste (Gössling et al., 2012; Hsiao, Chuang, Kuo, & Yu, 2014). The negative effects of climate change in the industry need therefore to be contained as a matter of urgency.

Climate change mitigation behavior refers to efforts that seek to prevent or slow down the increase of atmospheric greenhouse gas concentrations by limiting current or future emissions and enhancing potential sinks for greenhouse gases (Smith et al., 2015). It is complex, non-linear and affected by numerous factors. While mitigation strategies in response to climate change have been characterized, the determinants of mitigation behavior have not been comprehensively analyzed particularly at the tourism enterprise level.

Several behavioural theories have been advanced to explain human behaviour in relation to climate change. A large group of climate change behaviour theories either focus on the individuals, behaviour itself, or the relationships between behaviour, individuals and the environment (Miao & Wei, 2016). The most prevalent approach in climate change literature focuses directly on the individual (Grothmann & Patt, 2005). Theories in this tradition hold that behaviour is an outcome of competing influences that are decided upon by the individual (Hall et al., 2016). Such theories therefore place significant emphasis on individual agency.

Further, innovation theories (such as diffusion of innovation, and disruptive innovation theories) focus on technologies themselves as agents of change. Additionally, research in social practice theory and socio technical systems tends to focus on behaviour as an outcome of complex inter-relationships and shared social practice. From these perspectives

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79 80 81 individuals perform behaviours that are a product of relationships between people, their environment and the technology.

Table 1.

In this sense objects and environments become active in the production of climate change mitigation behaviour. Climate change has traditionally been framed as an environmental or health issue rather than an economic issue (Belle & Bramwell, 2005; Brouder & Lundmark, 2011). The major theories explaining mitigation actions are summarized in

### **Table 1: Summary of Behavioural Theories**

Key element	Knowledge, Attitude and Behavior Model	Theory of Planned Bahaviour	Health Belief Model
Attitude	V	V	
Knowledge	$\checkmark$	$\sqrt{}$	$\checkmark$
Norms	×	$\sqrt{}$	×
Values	×	X	×
Self efficacy	×	$\checkmark$	$\sqrt{}$

Generally, existing climate change literature makes a fundamental distinction between knowledge, attitude and behavior (KAB) and offers a linear linkage among these three concepts (Chi, 1981). Other concepts such as human values have been added, intuitively elaborated upon and their indirect and direct temporal influences on mitigation behaviors have been proposed in the domain-context typology (Gössling, Scott, Hall, Ceron, & Dubois, 2012). Unfortunately, the recursive linkages among the determinants have largely been neglected.

The theory of planned behaviour (TPB) is one of the most widely cited behaviour theories and has considerable application in climate change (Kollmus and Agyeman, 2002). It is one of a closely inter-related family of theories which adopt a cognitive approach to explaining behaviour which centres on individuals' attitudes and beliefs. The TPB posits that intention to act is the best predictor of behaviour. The TPB is considered useful or effective in identifying cognitive targets for change than in offering suggestions on how these cognitions might be changed.

The health belief model (HBM) (Akompab et al., 2013) is another cognitive model with applications in climate change. Briefly the theory posits that behaviour is determined by a number of beliefs about threats to an individual's well-being and the effectiveness and outcomes of particular actions or behaviours. The model however, has generally weak predictive power due to its failure to include social or economic or unconscious (for example, habits) determinants of behaviour.

# Determinants of climate change mitigation behaviour

Values have also been defined as things that are meant to help facilitate adaptation to our environment (Mensah, 2014). Values are basic motivations. Motivation is usually described as the driving force of behavior (Chi, 1981) or the reason why a given behavior occurs (Moisander, 2007).. Motives can be primary (general) motives for a whole class of behaviors e.g., acting in environmentally responsible ways and selective (domain-specific) motives for particular actions, such as recycling or reducing car use (Halpenny, 2010) (Ortega-Egea et al., 2014). The primary/general environmental motivations (for mitigating climate change) are of the assessment of aggregate, self-reported pro-environmental actions i.e., people's breath and level of behavioral engagement in climate change mitigation at a comparable level of generality (Miao & Wei, 2016).

People may be concerned about environmental issues for several reasons. Owing to the prominence of Schwartz's norm-activation model, most studies have differentiated between self-transcendent (altruistic) and selfenhancement (egoistic) values. A distinction between ecocentric and anthropocentric motives and values has also been Ecocentric individuals attach importance to the environment for itself and will engage in pro-environmental behavior, even if it involves some sort of sacrifice on their part; this behavior pattern is largely rooted in biospheric values (Ortega-Egea et al., 2014). Anthropocentrics' actions are more deeply grounded in social-altruistic and egoistic values; that is, these individuals will engage in pro-environmental behavior, such as climate change mitigation behavior, only if it has positive consequences for mankind and does not diminish their quality of life or wealth.

#### Attitude

Attitude is defined as the positive or negative feeling that an individual holds about a psychological object such as a physical entity, a person or a group of people, an abstract concept or issue, or a behaviour (Ajzen, 2007). It is a learnt behaviour and a function of the individual's perception and assessment of the key attributes or beliefs towards a particular object (Gössling, Scott, et al., 2012). Evaluation is thus the main component of attitudinal responses.

In the environmental literature, attitude is acknowledged as a major proximal factor for ecological intention and behaviour. A meta-analysis confirmed a significant, moderate association between attitude and pro-environmental behaviour (Bamberg and Moser, 2007). The empirical evidence has been mixed for attitudinal associations with climate change behaviour in line with the widely reported attitude—action gap (Lorenzoni, Nicholson-Cole & Whitmarsh, 2007). The controversy has been explained through the observation that the link is contingent upon role of mediators such as omission of intention, situational constraints and uncertainty and ambivalence (Ortega-Egea et al., 2014) and differences in measurement of concepts (Kollmus and Agyeman, 2002).

### Knowledge

Literature suggests a close association between environmental knowledge and pro-environmental behaviour (Bamberg and Moser, 2007). Literature distinguishes between declarative knowledge and procedural knowledge (Bereiter, 2014). Declarative knowledge refers to an understanding of the principles behind phenomena such as the causes, characteristics or consequences of climate change. The assumed importance of environmental knowledge (and information) as a key precondition for ecological action has long been debated (Bamberg and Moser, 2007, Kollmuss and Agyeman, 2002). Basic information provision is necessary for people to recognize environmental problems and consciously engage in mitigation behaviour. In contrast, excessive amount of environmental information or very detailed technical data, concerning complex and far-reaching environmental issues such as climate change can lead to public confusion and frustration (Mensah, 2014)

On the other hand, procedural knowledge for addressing climate change effects is a scheme for remedial action, implying a culturally learned and well-established repertoire of actions which provides guidance about what to do and when to do it. The relationship between procedural knowledge on climate change is largely neglected in behavioral studies.

Without such knowledge, individuals are less capable of taking advantage of emerging opportunities. Consequently individuals with higher levels of procedural knowledge will be expected to have superior performance. In climate change, we should expect that hoteliers with superior knowledge will utilize effective remedial options.

#### **Emotions**

Emotion is usually associated with the notion of value (Jarvis & Ortega, 2010). Measurement of emotions is biased towards positive emotions, such as enjoyment, excitement and happiness (Hosany & Witham, 2010). A few notable exceptions exist, such as (Jarvis & Ortega, 2010) who include both positive and negative emotions. Literal work on felt emotions in climate change is daunting and thus it is not surprising that studies investigating factors that trigger emotional states remain scarce.

Some recent studies attempt to examine what influences emotional responses, notably the attributes (or environmental factors) that might explain emotions (Kollmuss & Agyeman, 2002). (Gössling, Scott, et al., 2012) instead examined the extent to which selected cognitive appraisals (pleasantness, goal congruence, self-compatibility and novelty) influence joy, love and positive surprise relate to climate change issues. As different emotional states are likely to have varying causes, studying the triggers of emotions requires a focused analysis of individual emotions. Yet, few studies in tourism go beyond examining the causes of emotions at an aggregate level.

#### Social norms

Social capital is broadly defined as "the sum of the resources, actual or virtual, that accrue to an individual or a group by virtue of possessing a durable network of more or less institutionalized relationships of mutual acquaintance and recognition" (de Grosbois, 2012).

These ties are beneficial in that they offer a wide range of opportunities and access to broad knowledge because of the heterogeneity of the respective network's members (Bereiter, 2014). Alternatively, bonding social capital indicates strong ties usually between family members and close friends (Mobley, Vagias, & DeWard, 2010). Ecological action may thus be shaped by a wide range of social influences. Research that explores the effect of social influences on environmental behaviour is pervasive (Belle & Bramwell, 2005; Miao & Wei, 2016). This literature suggests that it is through social comparison with referent others that people validate the correctness of their opinions and decisions.

Usually a distinction is made between descriptive and prescriptive social norms. While prescriptive norms contain information about how others think how someone ought to behave, descriptive norms merely describe how others are behaving (Doolin & Lowe, 2002). When communicating social information it is important to understand the relation between these two concepts. People derive both types of norms from observing others (Darker, French, Eves, &

Sniehotta, 2010), applying a logic of appropriateness in unfamiliar situations (Mensah, 2014) and unsurprisingly, tend to behave as their friends and peers (Berkhout, Hertin, & Gann, 2006). People thus tend to alter their ecological behaviour more generally to conform to the group-norm (Gifford & Nilsson, 2014)

#### Gender

Theoretical explanations have been offered for gender distinctions in general environmentalism and climate change behaviour (Ortega-Egea et al., 2014). The first rationale is that traditional gender roles and socialization patterns largely underlie women's greater environmental involvement. Traditional female socialization has been linked to proenvironmental behaviour, owing to women's other and eco- centric value orientations (Ortega-Egea et al., 2014) and caretaker role. Women tend to be more attentive to the interconnections between the natural environment and things they value as a result, women will be more sensitive than men to the environmental consequences of their actions (Ortega-Egea et al., 2014). The second rationale lies in the fact that, overall, women tend to judge the world as more risky, perceive higher levels of environmental risk, and thus are likely to take more pro- environmental actions than men (Ortega-Egea et al., 2014). Finally, women appear to perceive fewer (subjective and objective) constraints on personal engagement with climate change mitigation, relative to men.

#### Age

There is much controversy surrounding age relations to environmental behaviour. Researchers have studied the linkage between age and pro-environmental behaviour with differing results-that is, age has been reported to be negatively, positively, or non-significantly related to environmentally-significant behaviour (Diamantopoulos et al., 2003). A non-linear (inverted U-shaped) relationship between age and climate change concern has been proposed (Ortega-Egea et al., 2014). Middle age managers are more likely to report pro-environmental actions.

# Development of the Proposed Integrative Freudian psychoanalytic theory and its implications

Freud's psychoanalytic theory served as a cornerstone of psychology and the analysis of the structure of human personality (Cherry, Kendra,, 2013). Freud believed that personality has three structures: the id, the ego and the superego. The id is the structure of personality that consists of instincts. It is totally unconscious and has no contact with reality. It influences human behaviour even if the person does not realize the significance of certain fundamental influences. The ego is the structure that concerns with reality and is considered as the "reasoning" and "decision making" part of personality. Both the id and the ego have no morality, an aspect of the personality taken care of by the superego. The superego is often referred to as the conscience.

Starting from Freud's perspective, a model is therefore proposed to better understand the dynamic interaction between broad social-psychological factors that modify business-level mitigation behaviors in general (Figure 1). The model specifically demonstrates the interplay between human values (motives), cognitive constructions (attitude and knowledge), psychological responses (emotions) and social influences (norms) as determinants of broad and greater levels of mitigation behaviours. The model is complemented by adding trait factors (age and sex) to better understand how mitigation behaviours develop.

The proposed model argues therefore that policymakers should with foresight from empirical evidence and in integration (a) appeal to intrinsically valued long-term environmental goals; (b) facilitate more cognitive engagement with climate change (both rationally and emotionally) and; (c) leverage relevant social norms. They can thus frame policy solutions in terms of what can be gained from immediate action with available resources while taking care of age and gender differences.

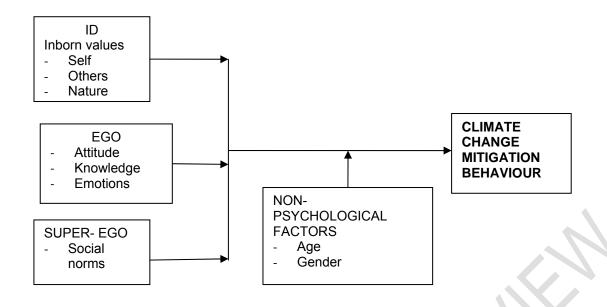


Figure 1: The integrative model (Source: Author 2019)

# 4. CONCLUSION

The proposed model demonstrates the compounded influence of psychographics both the conscious and unconscious on mind on human behaviour. Age and gender moderate this relationship. The model conveys two important ideas. First, due to its anchorage in psychological science, it highlights the set of factors that have been proposed variously in literature as relevant to important pro-environmental responses. Second, it indicates the possible inter-relationships between these factors with their joint effects being emphasized. The model thus, closely mirrors human behavior which is often the result of a complex integrated behavioral process.

Detailed knowledge of these determinants is particularly useful for policy makers to provide favorable conditions in support of business level climate change mitigation measures. This article has illustrated how key psychological principles can be applied to support business engagement and climate change policy-making. The proposed model therefore addresses a concern that most business-level climate change policies ought to be integrative, but are unfortunately not.

# **COMPETING INTERESTS**

No competing interest.

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