

**DIVIDEND POLICY AND FINANCIAL PERFORMANCE- A STUDY OF QUOTED  
MANUFACTURING FIRMS IN NIGERIA AND KENYA**

**ABSTRACT**

*Several studies have been carried out on the effects of dividend policy on financial performance. This study was conducted to compare the position of this discuss between Nigeria and Kenya. The study proxied dividend policy by the dividend per share (DPS) of the sampled companies in Nigeria and Kenya while the Returns on Asset (ROA) was adopted to represent the financial performance of the sampled companies. The study thus found out that there is a significant positive effect of dividend policy on the financial performance in Nigeria and Kenya as revealed by the t-statistics of the result. The study therefore recommended that companies should pay close attention to their dividend policies because it has a significant effect on the financial performance of companies.*

**Key Words: Dividend Policy; Dividend per share; Return on Asset; Total Asset**

**1.0 INTRODUCTION**

There are three major functions of investment goals that the modern business entities are engaged to fulfil; the investment decision, the financing, and the rewarding policy. The challenge of financial managers has been on dividend policy entailing the pay-out ratio and the retained earnings for growth (Pandey, 2010). One of the foremost studies carried out on dividend policy was that of signalling by Litner (1956) and was the first to identify the information that the managers assess current earnings to determine the level of dividend to be paid. Mayo (2008) stated that retained earnings is the most significant source of long term financing and dividends should be paid in the absence of projects with positive net present value. Booth and Cleary (2010) explained that and exclusive decision by management to pay dividend with what percentage of retained earnings and what portion is referred to as dividend policy. Nwude (2003) defined the dividend policy term as the managerial principle for sharing company's net profit after taxes between residual shareholders and retained earnings in a given financial year. Emekekwe (2005) explained dividend policy as the portion of firm earnings that will be held back as retained earnings. Huda and Farah (2011) observed dividend policy is an issue of interest in financial works.

37 Financial performance review helps examine the business goals and plan effectively for improvement.  
38 It also measures how well the money invested is performing viz-a-viz alternative investment forgone  
39 (NIB 2019). According to NIB, margins (gross, net profit, operating expenses) and returns (assets and  
40 capital employed) are good performance indicators. Particularly, manufacturing companies may be  
41 assessed by working capital, cost base, operating expense margin, return on asset. Abolo (2005)  
42 points out that a successful manufacturing sector is of significant to every modern economy. This is  
43 because manufacturing sector drives real development and growth and the main challenge of this  
44 sector is cost. By 2030, operational expenditure in manufacturing in Africa is projected to reach  
45 \$666.3 billion, with \$201.28 billion more than it was in 2015, (Signé 2018).

46 In Nigeria, manufacturing sector operates under unfavourable environment, records show that over  
47 270 firms closed down in 2016 due to no patronage of their products in Nigeria and abroad and many  
48 laid off workers and others cut down production. Expectedly, the contribution to the GDP is 4.19%  
49 averagely (Abolo, 2017). In Kenyan economy, manufacturing firms have not fully realized their  
50 potential due to poor market access, restrictive legislation, high cost of credit, poor infrastructure and  
51 inadequate capacity to meet product quality standards (Kenya Engineer 2014). The contribution of  
52 the sector to gross domestic product (GDP) has stagnated at 10% and 8.4% in 2017. With concern,  
53 The Big 4 Agenda in Kenya predicts increase in GDP to 15% by 2022. In these two economies, the  
54 financial performance is affected by low capital injection. Foreign and local investments in industries  
55 and infrastructure are low, this may be due to poor business environment or politics.

56 This study seeks to make its contribution to the dividend policy empirical literature in several  
57 important ways. One, to examine a different approach to evaluating the effect of Dividend policy on  
58 financial performance proxied by Return on Asset (ROA), focusing on two developing countries;  
59 Nigeria and Kenya. Again, dividend policy can be associated with size of companies in developing  
60 dividend policy that can significantly affect financial performance. This factor is not directly related to  
61 financial performance. The study considers the role of company size in explaining the relationship  
62 between dividend policy and financial performance as a moderating variable.

63 Previously, several studies have been on dividend policy and its effect on wealth maximisation, share  
64 price performance and market price of share, most works also evaluate financial sector. Despite the  
65 benefits of the findings, manufacturing sector in developing economies like Nigeria and Kenya is  
66 considered. Hence, the evaluation of their financial performance based on the quality of dividend  
67 policy adopted.

68

## 69 **2.0 LITERATURE REVIEW**

### 70 **2.1 Conceptual Review**

71 Basically, dividend policy deals with rules involving the payment of cash dividend now or an increased  
72 dividend in the future. These are largely determined by the companies retained earnings and the  
73 capacity to generate constant returns on investments. A company's dividend policy must optimize  
74 capital gains, Pandey (1999). Share repurchases, share split, cash and share issues are forms of  
75 dividend which are paid out of retained earnings or current year earnings. Investors placed  
76 importance on dividend constancy. It was observed that investors prefer to measure firms'

77 performance through dividend payment instead of declared earnings and this is as a result of  
78 inaccurate information about the corporation performance. Naceur, Samy, and Goaid, (2002).  
79 The dividend is a form adjustments given on the profits made and it is shared after the approval of  
80 shareholders, once a year. This explains the reason investors, invest in stock market to obtain the  
81 gains on investment, Idawati, W. and Wahyudi, A. (2015).  
82 In evaluating the productivity of the company, earnings generated can be compared with total assets  
83 (ROA). High interest due to the confidence of investors to performance management that is able to  
84 manage the resources of its assets into profits. The greater the profit generated, the level of stock  
85 return expected by investors will be greater or a positive value. More so, investors will be inclined to  
86 invest in shares in these companies. This will lead to an increase in demand for stocks in the stock  
87 market. Assuming that the number of shares outstanding remains, it is certain that the stock price will  
88 move higher. Arifin (2002) states that "The higher the ROA the higher the company's ability to  
89 generate profits, the higher the company's income would make investors interested in the stock  
90 value". This is in line with the opinions expressed by Pasaribu, (2008) that the "fundamental factors  
91 that are often used to predict the stock price or stock returns are financial ratios and market ratios.  
92 Financial ratios serve to predict stock prices, among others, return on assets (ROA)".  
93 Arthur J. Keown, (2008) stated that the return on assets ROA can be used as a pointer of the cost-  
94 effectiveness of the company. Return on assets regulate the amount of revenue generated from the  
95 assets of the company by linking the net revenue to total assets. ROA can describe how effective the  
96 company utilizes its assets into profit. Investopedia suggests that: The ROA gives investors an idea of  
97 how efficiently the firm is translating the money it has to capitalize into net revenue. The higher the  
98 ROA number, the better.

99

## 100 **2.2 Empirical Review**

101 Chelimo, J. K. and Kiprop, S. K. (2017) establish the effect of dividend policy on share price  
102 performance of listed insurance firms at NSE Kenya; using dynamic regression analysis and from the  
103 findings conclude that, dividend policy decisions affect share price. This is because it makes prices of  
104 stocks move either up or down depending on dividends policy by management.

105 As revealed by Malakar and Gupta (2002), dividend policy has significant influence on earnings per  
106 share. Tuli, Nishi and Mittal (2001) in their cross-sectional analysis of earnings ratio of 105 companies  
107 found financial performance, driven by sound dividend policy to be significant in share price  
108 determination.

109 Malhotra (1987) studied four industries and found that earnings per share (financial performance) had  
110 positive and significant influence on market price of equity share. Kumar and Hundal (1986) used the  
111 linear regression model and examined the impact of dividend policy on market price of share.  
112 BalKrishnan (1984) applied correlation and multiple linear regression techniques on 22 firms out of  
113 five variables, financial performance remained significant determinant of market price.

114 Also, the suggestion of Glen, Karmokolias, Miller, and Shah (1995) is that Dividend Policy in  
115 emerging economies is different to those in developed economies. Looking also at firms'  
116 performance, (Kopcke, 1992) finding was that insurance firms are probably going to produce possible

117 indicator through policy decisions on dividend if their market value is more undefined due to intrinsic  
118 peril of irregular information amid the stockholders and upper management.  
119 Ogolo (2012) did a study on impacts of dividend policy on share price performance concentrating on  
120 companies listed in Kenya Stock Exchange market of Nairobi for time series of 2003 to 2012. 38 local  
121 and multinationals firms were sampled for analysis, using panel data. The findings were that a  
122 significant relationship exists between market price performance, measuring three independent  
123 variables namely; dividend per share, earnings per share and dividend payout ratio.

124

### 125 **2.3 Theoretical Review**

126 Many theories on dividend payment have been applied on this research and they are based on the  
127 understanding, the development and decision to reward the shareholders. This study adopts the bird-  
128 in-hand theory, which was developed by Gordon and Walter (1963) which concluded that investors  
129 always prefer cash in hand rather than a future promise of capital gain.

130 Also, the catering theory by Baker and Wurgler (2004) suggests that managers pay dividend  
131 according to the needs and wants of the shareholders, this measures the efficiency of financial  
132 managers' balancing of investment and rewarding functions.

133 Under the signaling Hypothesis Theory, though Modigliani and Miller (1961), assumed that there is  
134 perfect knowledge about a firm by investors and management, studies counter that as management  
135 looks after the firm, there is timely and concise information about the firm than outside investors know  
136 and impliedly, information knowledge should enhance performance.

137 Lintner (1956) suggested that dividend payment pattern of a firm is influenced by the current year  
138 earnings and previous year dividends. As such, dividend may be viewed as the free cash flows  
139 comprising of cash balance after all positive investments have been considered (Damodaran, 2002).

140 The decision as stated by Pandey (2005), is an important one for the firm as it influences financial  
141 structure and stock price of the firm. The dividend payment ratio is a major aspect of the dividend  
142 policy of the firm, which affects the value of the firm to the shareholders (Litzenberger and  
143 Ramaswany,1982).

144

## 145 **3. METHODOLOGY**

### 146 **3.1. Research Design**

147 Expost facto research design was adopted in this study. Secondary data were obtained from the  
148 annual reports and accounts of ten (10) companies (five per country) for a period of 10 years (2008-  
149 2017). In order to generate reliable and factual findings; this research adopted the combination of  
150 descriptive, historical and regression analysis. A descriptive analysis; according to Kothari (2004) is  
151 the arrangement of conditions for collection, analyzing and interpretation of data in a way that brings  
152 out the importance of a research purpose, with economic perspective in a procedural way. So also,  
153 Chandran (2004) defines historical design as a way to gather, verify and validate evidence obtained  
154 from past financial information to establish facts, and the secondary data must be reliable, relevant  
155 and sufficient.

### 156 **3.2 POPULATION AND SAMPLING TECHNIQUES**

157 The population of this study consists of all listed companies in Nigeria and Kenya's stock exchange  
 158 markets. Convenient sampling method was utilized to select five (5) companies from each of  
 159 countries for the purpose of this study.

160

### 161 3.3 MODEL SPECIFICATIONS

162 Two models were adopted for this study. This was because two measurements of financial  
 163 performance (ROA and EPS) were considered. The following are the models adopted for this study;

164  $ROA_{it} = \beta_0 + \beta_1DPS_{it} + \beta_2SIZE_{it} + \varepsilon$

165 Where;

166 ROA = Returns on Assets

167 DPS = Dividend per share

168 SIZE = Size of each company measured by the natural logarithm of Total Asset

169  $\varepsilon$  = error term

## 170 5.0 FINDINGS AND DISCUSSION

### 171 5.1 Descriptive Analysis

172 Table 1 shows the summary statistics of all the variables. The mean values of ROA, EPS, SIZE and  
 173 DPS were 0.165, 79.080, 17.97, 160.33 for Nigeria and 0.72, 65.78, 16.18, and 0.87 for Kenya  
 174 respectively. This figures when compared to the values of the standard deviation which measures the  
 175 dispersion or spread in the data set from its mean, showed the extent of volatility of the variables data  
 176 set. For instance, the Nigeria's EPS standard deviation is 282.09 while its mean is 79.08, and for  
 177 Kenya, standard deviation is 285.56 while the mean was 65.78, this gap suggests the presence of a  
 178 higher volatility in the EPS of both countries. This can also be seen in the difference between the  
 179 minimum and maximum values for both countries i.e. -16 and 15565 for Nigeria and -5.83 and 1938  
 180 for Kenya.

181 The negative minimum values of ROA for both countries suggest that some of the sampled  
 182 companies made losses during the period sampled for this study. Likewise, the minimum values of  
 183 DPS for both countries indicated that there are some out of the sampled companies for the sampled  
 184 periods did not pay dividends to their shareholders.

185 **Table 1: Descriptive Statistics**

	NIGERIA				KENYA			
	Mean	Std. Dev.	Minimum	Maximum	Mean	Std. Dev.	Minimum	Maximum
ROA	.1645271	.2980386	-.1276591	1.840513	.0720989	.0982204	-.2142759	.3127907
EPS	79.08012	282.0915	-16	1565	65.78328	285.5564	-5.83	1938
SIZE	17.97372	.919092	15.17941	20.47131	16.1838	285.5564	13.39547	18.90153
DPS	160.3348	486.1621	-5.135615	2559.999	.8730977	1.393904	-.015	5

186 Source: Researcher's study 2019

### 187 5.2 Empirical Analysis

188 **5.2.1. Diagnostic Tests**

189 Relevant diagnostic tests were performed on the data set to validate their suitability for the model  
 190 estimations. The hausman test was carried out to determine whether fixed or random effect is  
 191 suitable for the models. The result of the test however, indicated that the models do not meet the  
 192 assumptions of the hausman specification test hence the adoption of the pooled ordinary least square  
 193 (OLS) for both models. The study went further to perform the heteroscedasticity and serial correlation  
 194 tests. These tests were performed to determine the presence or otherwise of heteroscedasticity and  
 195 autocorrelation in the models. The test results therefore informed the use of the option that produced  
 196 robust standard errors through the use of STATA. The regression results are therefore presented in  
 197 Table 2

198

199 **Table 2: Regression Result**

Variable	NIGERIA				KENYA			
	Coefficient	Std Error	t-Stat.	Prob.	Coefficient	Std Error	t-Stat.	Prob.
Constant	2.759949	1.509404	1.83	0.074	-.3741439	.123692	-3.02	0.004
DPS	.0001465	.0000852	1.72	0.092	.0282999	.0077396	3.66	0.001
SIZE	-.1457079	.0828131	-1.76	0.085	.0260467	.0074955	3.47	0.001
F-Statistic	2.23				9.96			
Prob.(F-Stat)	0.1185				0.0002			
Adjusted R-squared	0.2565				0.2525			
<b>Diagnostic Tests</b>								
Heteroskedasticity test	62.32			0.0000	0.22			0.6416
Wooldridge test for autocorrelation	3.842			0.1215	0.093			0.7756

200 **Dependent Variable: ROA**

201 **Source: Researcher's study 2019**

202 **5.2.2 Interpretation of Result (Model One)**

203 The regression estimate revealed that there is a positive relationship between DPS and ROA for both  
 204 countries. This is indicated by the sign of the coefficients  $\beta_1 = 0.0001465$  and  $0.0283$  for Nigeria and  
 205 Kenya respectively. However, with respect to Size, there exist a negative relationship between ROA  
 206 and the Sizes for Nigeria and a positive relationship for Kenya. This is also depicted from the sign of  
 207 the coefficients  $\beta_2 = -0.1457$  and  $0.0260$  for Nigeria and Kenya respectively. The t-statistics for the  
 208 DPS and Size shows that these individual relationships were all significant at 10% i.e. lower than 10%  
 209 level of significance however, the f-statistics indicated that the entire model for Nigeria was not  
 210 significant but the model for Kenya was significant. This was depicted by the probabilities of the t-  
 211 statistics of  $0.092$  and  $0.085$  for Nigeria's DPS and Size respectively and  $0.001$  and  $0.001$  for Kenya's  
 212 DPS and Size respectively. Likewise, the probability of f-statistics of  $0.12$  and  $0.0002$  for Nigeria and  
 213 Kenya respectively.

214 The adjusted R-squared for the model shows the extent of changes in ROA caused by the joint  
215 influence of IFRS adoption and Size of the sampled companies. The result depicts that 26% percent  
216 of changes in the ROA of Nigeria is caused the variables in this model while 25% of the ROA of  
217 Kenya is caused by the two variables. The other 74% of changes in Nigeria's ROA and 75% changes  
218 in Kenya's ROA must be caused by other variables not included in this model.

219 Thus, from the result in Table 2, the null hypothesis that dividend policy has no significant effect of  
220 financial performance of listed firms is hereby accepted for Nigeria and not accepted for Kenya.

## 221 **6. CONCLUSION**

222 This study focused on the effect of dividend policy on the financial performance of listed firms in  
223 Nigeria and Kenya. This was achieved by representing the dividend policy by the dividend per share  
224 of the selected firms. The financial performance was represented by Returns on Asset (ROA) and  
225 size was also introduced to control the effect between the dividend policy and financial performance.  
226 The study found out that there is a significant effect of the dividend policy and size jointly on financial  
227 performance of Kenya while the result for Nigeria showed that there was no significant influence on  
228 dividend policy and Size jointly on the financial performance of the sampled firms. This may be  
229 attributed to the different culture or regulations of firms in the Nigeria and Kenya. It was therefore  
230 recommended that firms in Nigeria and Kenya should pay close attention to their dividend policy has  
231 it significantly affects the financial performance of firms.

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