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# AN ESTIMATION OF WORKING CAPITAL MANAGEMENT ON PROFIT USING LOGISTIC REGRESSION AND DISCRIMINANT ANALYSIS

## ABSTRACT

**Aims:** This paper estimates working capital management on profit using logistic regression and discriminant analysis on manufacturing and industrial firms in Ghana.

**Study design:** Research Paper.

**Place and Duration of Study:** Ghana, Secondary data for 2009 to 2014.

**Methodology:** Data in the form of ratios were computed from the audited annual financial reports of 13 manufacturing and industrial firms listed on the Ghana Stock Exchange covering the period from 2009 to 2014. This enables us to see whether a firm is profitable in a year or not.

**Results:** The results showed that the logistic regression of the dependent variable (Profit) on the independent variables such as Average Collection Period, Inventory Conversion Period, Average Payment Period, Growth, Debt Ratio, Current Ratio and Company Size were found to be significant and that there is no difference in variances for two firm classifications and this implies that a linear discriminant function  $\hat{m}_{(2)}$  is effective in discriminating a firm who has managed its working capital on profit from one which did not.

**Conclusion:** This study showed that the binary logistic regression model estimates correctly at least 75% of firm's likelihood of managing working capital on profit while correctly discriminating the firms as having an effective management.

9  
10 *Keywords: Binary logistic regression, working capital management, profitability, discriminant*  
11 *analysis.*

## 1. INTRODUCTION

12  
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14  
15 Recently, management of working capital has been a major concern to financial economists  
16 and accountants because it has an effect on the profit of firms. Economist and financial  
17 analyst have over the years conducted research on the relationship between working capital  
18 management and the profit of the firm. Chiou, Li and Han-Wen ([5]) defined working capital  
19 management as the involvement of measures and policies by using firm's current assets and

20 liabilities in such a way that will sustain the working capital. Company's choice on policies to  
21 manage firm's working capital have an effect on profitability.

22

23 Filbeck and Krueger ([7]) suggested that the progress of a firm depends on the ability of the  
24 managers to effectively supervise inventories, receivables and payables. Management of  
25 working capital in underdeveloped countries such as Ghana is imperative as creditors give  
26 short-term credit to the long-term market. This may be due to the relatively higher inflation  
27 rate in Ghana compared to other developed or developing countries ([1]). Due to scarcity of  
28 the finances of firms, there is the need for firms to effectively and efficiently manage their  
29 working capital to gain profit.

30

31 Irfan ([8]) sampled 253 non- financial listed companies of Karachi Stock Exchange to  
32 investigate the impact of working capital management on the performance of the firm in  
33 Pakistan. The Ordinary Least Square Regression, Logistic regression and Pearson  
34 Correlation techniques were used to analyze the results from the balance sheet of Stock  
35 Listed Companies on Karachi Stock Exchange published by State Bank of Pakistan. He  
36 identified from the result that only current asset over total sales from the five chosen  
37 components of working capital management showed significant negative association  
38 between working capital management and both proxies of performance which is return on  
39 assets and return on equity whereas current asset over total asset, debtor's turnover,  
40 inventory turnover and current ratio showed significant positive association with  
41 performance. The results from the Logistic regression showed that current ratio, current  
42 assets over total asset and current assets over total sales affect profit of firms.

43

44 Deloof ([6]) used correlation and regression analysis to examine a sample of 1,009 Belgian  
45 non-financial firms for a period of 1992-1996 and identified a significant negative association  
46 between gross operating income and the number of day's accounts receivable, accounts  
47 payable and inventories of Belgian firms. He recommended that managers must minimize  
48 the inventories and days of account receivable in order to increase profits of corporate firms.

49

50 Mathuva ([11]) used Pearson and Spearman's correlations, the pooled ordinary least square  
51 and the fixed effects regression models to assess the effect of the components of working  
52 capital management components on the profit of corporate firms using a sample of 30 firms  
53 listed on the Nairobi Stock Exchange for the periods 1993 to 2008. He found that there a  
54 highly significant negative association existed between accounts collection period and

55 profitability and a highly significant positive association between the inventory conversion  
56 period, average payment period and profitability.

57

58 Almazari ([3]) analyzed a sample of 8 Saudi cement manufacturing companies listed in the  
59 Saudi Stock Exchange for the period of 5 years from 2008-2012 to assess the association  
60 between the working capital management and the firms' profitability. The study used  
61 Pearson Bivariate correlation and regression analysis and discovered that current ratio had  
62 the highest impact on profit and suggested that the cement firms must set a trade-off to  
63 prevent liquidity or profit from being affected. He also identified that an increase in firm size  
64 result in increase in profit. Also profit decreases when there is an increase in debt financing.  
65 Hence a high correlation between the working capital management and profitability using  
66 linear regression.

67

68 Akoto, Awunyo-Vitor and Angmor ([1]) investigated the correlation between working capital  
69 management practices and profitability of listed manufacturing firms on Ghana Stock  
70 Exchange using data collected from annual reports of all the 13 listed manufacturing firms in  
71 Ghana covering the period from 2005-2009. Employing panel data methodology and  
72 regression analysis, the study identified a significant negative correlation between  
73 Profitability and Accounts Receivable Days. Also a significant positive correlation existed  
74 between the firms' Current Asset Ratio, Current Asset Turnover, Cash Conversion Cycle,  
75 Size and profitability of firms. The study recommended that incentives need to be generated  
76 by managers to minimize accounts receivable to 30 days to create value for their  
77 shareholders.

78 There has been a few studies on working capital management on profit using logistic  
79 regression alone in the world. Also, even though logistic regression and discriminant  
80 analysis have been employed successfully to several datasets in different countries, mostly  
81 in developed areas, there is insufficient empirical evidence of its performance on working  
82 capital management in the developed and developing world especially in Africa.

83 Nortey et al. ([11]) recently applied principal components factor analysis in determining the  
84 significant factors that influence working capital management for manufacturing companies  
85 in Ghana. Asare-Kumi et al. ([4]) also recently applied a combination of principal component  
86 factor analysis and regression analysis in the determination of significant factors that  
87 influence working capital management of profit for Ghanaian banks.

88 The main aim of this study is to estimate working capital management on profit using logistic  
89 regression and discriminant analysis on manufacturing and industrial firms in Ghana.

90 That is, this study proposes a methodology that seeks to address the problem of inadequate  
91 response on working capital management which is clear in most stock exchange all over the  
92 world. The second seeks to discriminate firms with regards to them having effective working  
93 capital management on profit.

94 The remaining paper is outlined as follows; section 2 is the methodology with subsection 2.1  
95 being estimation of working capital management on profit using Logistic regression and  
96 section 2.2 is discriminant models. Section 3 presents a detailed discussion of the observed  
97 results and finally section 4 summarizes the findings, concludes the study and submit some  
98 recommendations based on the findings of the study.

99

## 100 2. METHODOLOGY

101

### 102 2.1 Estimation of Working Capital Management on Profit using Logistic Regression

103 Suppose  $D_i$  is the  $i$ th firm working capital management on profit for  $t$  years and  $K_i$  is  
104 the  $i$ th firm's profitability in a year (nominal) for 6 years. Then on average, the  $i$ th firm  
105 works  $h_i = \frac{K_i \times t}{6}$  ( $i = 1, 2, 3, \dots, n$ ) on profit in  $t$  years, where  $n$  is the total number of firms

106 who had acquire (non-zero) profit in the last  $t$  years at the time of study. Next, let

107  $R_i = \frac{D_i}{h_i}, i = 1, 2, \dots, n$  then a firm is said to have managed its working capital on profit if

108  $R_i > m$ , where  $0 < m < 1$

109

110 For the  $i$ th firm, we define a dichotomous variable  $y_i$  such that  $z_i = \begin{cases} 1 & \text{if } R_i > m \\ 0, & \text{otherwise} \end{cases}$ , where  $m$   
111 is the threshold. Menard ([10]) examined the use of the binary logistic regression for a  
112 dichotomous outcome variable with covariates which are statistically significant to show the  
113 likelihood of belonging to any of the two categories

114 Now suppose the binomial logistic regression model:

$$115 \log it(\lambda_i) = \beta_0 + \beta_1 X_1 + \dots + \beta_k X_k + \varepsilon \quad (1)$$

116  $\lambda_i = P(y_i = 1 / X_1, X_2, \dots, X_k)$  is significant and correctly classifies at least 75% of firms  
117 who have managed their working capital on performance Alan ([2]), then an estimate of the  
118 model can be written as:

$$119 \log it(\hat{\lambda}_i) = \hat{\beta}_0 + \hat{\beta}_1 X_1 + \dots + \hat{\beta}_k X_k \quad (2)$$

120 where  $\hat{\beta}_i, i = 0, 1, \dots, k$  are estimates of the parameters  $\beta_i$  and  $\hat{\lambda}_t$  is the estimate of the  
 121 likelihood of a firm managing its working capital on profit.

122 Given the explanatory variables  $X_1, X_2, \dots, X_k, \lambda_t$  can be estimated as follows:

$$123 \quad \hat{\lambda}_t = \frac{\exp\{\hat{\beta}_0 + \hat{\beta}_1 X_1 + \dots + \hat{\beta}_k X_k\}}{1 + \exp\{\hat{\beta}_0 + \hat{\beta}_1 X_1 + \dots + \hat{\beta}_k X_k\}} \quad (3)$$

124 Model (3) is then used to estimate the likelihood of a firm's working capital management on  
 125 profitability for all firms observed to have worked to gain profit in the past  $t$  years.

126 These estimates are then used to generate a discriminant model (function).

## 127 2.2 Discriminant models (functions)

128 Suppose the random variable  $\lambda$  has probability density functions  $f_1(\lambda)$  and  $f_2(\lambda)$  for the  
 129 populations  $\theta_1$  (firms that managed their working capital on profit) and  $\theta_2$  (firms that did  
 130 not manage their working capital on profit), respectively. A firm whose likelihood  $\pi$  of  
 131 managing working capital on profit must be assigned to either  $\theta_1$  or  $\theta_2$ .

132

133 Let  $\Omega$  denote the sample space of  $\lambda$  and  $A_1$  and  $A_2 = \Omega - A_1$  form a partition of  $\Omega$ . If

134  $A_1$  is the set of all values of  $\lambda$  for which a household is classified as  $\theta_1$  and  $A_2$  is the set  
 135 of values of  $\lambda$  for which a household is classified as  $\theta_2$ , then the (conditional) probability of

136 classifying a population as belonging to  $\theta_1$  when actually it belong to  $\theta_2$  is given by;

$$137 \quad P(2|1) = P(\lambda_{ij} \in A_2 | \lambda_{ij} \in \theta_1) = \int_{A_2} f_1(\lambda) d\lambda \text{ and the (conditional) probability of classifying}$$

138 a population as belonging to  $\theta_2$  when actually it belongs to  $\theta_1$  is;

$$139 \quad P(1|2) = P(\lambda_{ij} \in A_1 | \lambda_{ij} \in \theta_2) = \int_{A_1} f_2(\lambda) d\lambda. \text{ According to Johnson and Wichern ([9]) a}$$

140 reasonable classification rule should have an expected cost of misclassification (ECM) as  
 141 small as possible with:

$$142 \quad ECM = c(2|1)P(2|1)P(1) + c(1|2)P(1|2)P(2) \quad (4)$$

143 Where,  $c(i|j)$  is the cost of misclassifying a population  $\theta_j$  as  $\theta_i, (i = 1, 2)$

144 and  $P(i), (i = 1, 2)$  is the prior probability of  $\theta_i$  and  $P(1) + P(2) = 1$

145 The regions  $A_1$  and  $A_2$  that minimize the ECM, according to Johnson and Wichern [9] are  
 146 defined by the values  $\lambda$  for which the following holds:

$$147 \quad A_1 : \frac{f_1(\lambda)}{f_2(\lambda)} \geq \frac{c(1|2)P(2)}{c(2|1)P(1)}$$

$$148 \quad A_2 : \frac{f_1(\lambda)}{f_2(\lambda)} < \frac{c(1|2)P(2)}{c(2|1)P(1)} \quad (5)$$

149 According to Johnson and Wichern [8], if  $\theta_i (i=1, 2)$  has a normal distribution with mean  $\mu_i$   
 150 and variance  $\sigma_i^2$ , then the density ratio based on  $\lambda$  is given by:

$$151 \quad \frac{f_1(\lambda)}{f_2(\lambda)} = \frac{\frac{1}{\sqrt{2\pi}\sigma_1} \times e^{-\frac{1}{2}\left(\frac{\lambda-\mu_1}{\sigma_1}\right)^2}}{\frac{1}{\sqrt{2\pi}\sigma_2} \times e^{-\frac{1}{2}\left(\frac{\lambda-\mu_2}{\sigma_2}\right)^2}}$$

$$152 \quad = \left[ \frac{\sigma_2}{\sigma_1} \right]^{\frac{1}{2}} e^{-\frac{1}{2} \left[ \left( \frac{1}{\sigma_1^2} - \frac{1}{\sigma_2^2} \right) \lambda^2 - 2 \left( \frac{\mu_1}{\sigma_1^2} - \frac{\mu_2}{\sigma_2^2} \right) \lambda + \left( \frac{\mu_1^2}{\sigma_1^2} - \frac{\mu_2^2}{\sigma_2^2} \right) \right]} \quad (6)$$

153 Rearranging and taking the natural logarithm of both sides, the first inequality in (3), by trivial  
 154 algebra becomes:

$$155 \quad \frac{1}{2}(\sigma_1^2 - \sigma_2^2)\lambda^2 + (\mu_1\sigma_2^2 - \mu_2\sigma_1^2)\lambda + (\mu_1^2\sigma_2^2 - \mu_2^2\sigma_1^2) \geq \sigma_1^2\sigma_2^2 \ln \frac{c(1|2)P(2)}{c(2|1)P(1)}$$

156 However, if  $\sigma_1 = \sigma_2 = \sigma$  Eq. (6) becomes:

$$157$$

$$158 \quad \frac{f_1(\lambda)}{f_2(\lambda)} = \left[ \frac{\sigma_2}{\sigma_1} \right]^{\frac{1}{2}} e^{\frac{(\mu_1 - \mu_2)\lambda}{\sigma^2} - \frac{1}{2\sigma^2}(\mu_1^2 - \mu_2^2)} \quad (8)$$

159 Again re-arranging and taking the natural logarithm of both sides, the first inequality of (5)  
 160 becomes:

$$161$$

$$162 \quad (\mu_1 - \mu_2)\lambda - \frac{1}{2}(\mu_1^2 - \mu_2^2) \geq \sigma^2 \ln \left[ \frac{c(1|2)P(2)}{c(2|1)P(1)} \right] \quad (9)$$

163 Now, labeling the left hand side of (7) and (9) as quadratic and linear discriminant functions  
 164  $m_{(1)}$  and  $m_{(2)}$ , and the corresponding right hand sides as the critical values  $c_{(1)}$  and  $c_{(2)}$

165 respectively, the sample estimate of the discriminant functions and their critical values are  
 166 given by:

$$168 \quad \hat{m}_{(1)} = \frac{1}{2}(s_1^2 - s_2^2)\lambda^2 + (\bar{\lambda}_1 s_2^2 - \bar{\lambda}_2 s_1^2)\lambda + (\bar{\lambda}_1^2 s_2^2 - \bar{\lambda}_2^2 s_1^2) \quad (10)$$

$$169 \quad \text{with } \hat{c}_{(1)} = s_1^2 s_2^2 \ln \left[ \left( \frac{s_1}{s_2} \right)^{\frac{1}{2}} \frac{c(1|2)P(2)}{c(2|1)P(1)} \right]$$

170 and

171

$$172 \quad \hat{m}_{(2)} = (\bar{\lambda}_1 - \bar{\lambda}_2)\lambda - \frac{1}{2}(\bar{\lambda}_1^2 - \bar{\lambda}_2^2) \quad (11)$$

$$173 \quad \text{with } \hat{c}_{(2)} = s^2 \ln \left[ \frac{c(1|2)P(2)}{c(2|1)P(1)} \right]$$

174 where,  $\bar{\lambda}_i = \frac{1}{n_i} \sum_{j=1}^{n_i} \lambda_{ij}$  and  $s_i^2 = \frac{1}{n_i - 1} \sum_{j=1}^{n_i} (\lambda_{ij} - \bar{\lambda}_i)^2$  are based on samples of size  $n_i$  from

175 population  $\theta_i (i = 1, 2)$ ; and  $s^2 = \frac{(n_1 - 1)s_1^2 + (n_2 - 1)s_2^2}{n_1 + n_2 - 2}$  is the pooled sample variance.

176 By the minimum ECM rule, a firm with  $\lambda$  likelihood of managing profit is classified as  
 177 managing working capital on profit if:

$$178 \quad \hat{m}_{(2)}(\lambda_{ij}) = \frac{1}{2}(s_1^2 - s_2^2)\lambda_{ij}^2 + (\bar{\lambda}_1 s_2^2 - \bar{\lambda}_2 s_1^2)\lambda_{ij} + (\bar{\lambda}_1^2 s_2^2 - \bar{\lambda}_2^2 s_1^2) \geq \hat{c}_{(2)}, \text{ For } \sigma_1 \neq \sigma_2 \text{ or}$$

$$179 \quad \hat{m}_{(1)}(\lambda_{ij}) = (\bar{\lambda}_1 - \bar{\lambda}_2)\lambda_{ij} - \frac{1}{2}(\bar{\lambda}_1^2 - \bar{\lambda}_2^2), \text{ for } \sigma_1 = \sigma_2 \quad (12)$$

180 The discriminant functions  $\hat{m}_{(1)}$  and  $\hat{m}_{(2)}$  are effective in classifying a firm as having  
 181 managed working capital on profit or not if  $\mu_1$  is significantly different from  $\mu_2$ .

### 182 3. RESULTS AND DISCUSSION

183

184 To apply the methodology proposed by this study, data in the form of ratios were computed  
 185 from 13 manufacturing and industrial firms listed on the Ghana Stock Exchange covering the  
 186 period from 2009 to 2014. Data which were the audited annual financial reports were  
 187 collected from the Fact Book of the Ghana Stock Exchange and the web portals of the firms.  
 188 This enables us to see whether a firm is profitable in a year or not. The dependent variable

189 used in this study was Profitability. In order to analyze the effects of working capital  
190 components on the profitability of manufacturing companies in Ghana, profitability is  
191 measured by Return on Assets (ROA), which is defined as the ratio of earnings before  
192 interest and tax to total assets. Management of working capital was assessed for 6  
193 years (*i.e.*,  $k = 6$ ).

194

195 For each firm, 6 years of non-zero profit  $z_i$  was computed from the nominal non-zero  
196 working capital. The proportion  $R_i$  of non-zero working capital accounted for by working  
197 capital on profit was computed for each of the 13 manufacturing and industrial firms who  
198 have managed their working capital on profit. The study used a threshold value of  $m = 0.05$  ;  
199 and so all firms with  $R_i > 0.05$  were classified to have managed their working capital on  
200 profit. Thus, the dependent variable for the binary logistic regression is defined by  $Y_i = 1$  for  
201 managing working capital on profit and  $Y_i = 0$ , otherwise. After multicollinearity diagnosis,  
202 Average Collection Period ( $X_1$ ), Inventory Conversion Period ( $X_2$ ), Average Payment  
203 Period ( $X_3$ ), GROWTH ( $X_4$ ), Debt Ratio ( $X_5$ ), Current Ratio ( $X_6$ ) and Company Size  
204 ( $X_7$ ) were the explanatory variables used in setting up the logistic regression model.

205

206 The logistic regression of the dependent variable ( $Y_i$ ) on the above variables was found to  
207 be significant ( $\chi^2 = 376.206, df = 7, p\text{-value} < 0.001$ ). Table 1 shows the estimates of  
208 the fitted binary logistic regression model for the data. The fitted logistic regression equation  
209 is given by:

$$210 \log it(\hat{\pi}) = -2.035 - 0.021 X_1 + 0.002 X_2 + 0.008 X_3 + 0.147 X_4 - 0.62 X_5 + 0.032 X_6 + 0.09 X_7,$$

211

212 This implies that:

$$213 \hat{\pi}_i = \frac{\exp\{\hat{\beta} X'\}}{1 + \exp\{\hat{\beta} X'\}}$$

214 Where,

$$215 \hat{\beta} = (-2.035 - 0.021 + 0.002 + 0.008 + 0.147 - 0.62 + 0.032 + 0.09) \text{ and } X = (1, x_1, x_2, x_3, x_4, x_5,$$

216

217 Equation (11), was used to compute the likelihood  $\hat{\lambda}$  of managing working capital on profits  
 218 for 13 manufacturing and industrial firms.  
 219  
 220

221 Table 1: Fitted binary logistic regression

Variable	$\beta$	SE	Odds ratio	p-value
Constant	-2.035	0.352	0.421	0.000
ACP	-0.021	0.019	0.754	0.000
ICP	0.002	0.027	0.692	0.000
APP	0.008	0.0035	1.254	0.000
Size	0.147	0.024	0.932	0.000
DR	-0.62	0.157	1.48	0.008
CR	0.032	0.013	0.833	0.000
Growth	0.09	0.017	1.458	0.003

222 Source: Authors' computation using GSE

223

224 Table 1 shows the statistically significant binary logistic regression model for the  
 225 manufacturing and industrial data. The variables Average Collection Period, Inventory  
 226 Conversion Period, Average Payment Period , Growth, Debt Ratio, Company Size and  
 227 Current Ratio was found to be significant at determining the likelihood of managing working  
 228 capital on profit for firms captured in the data.

229

230 Table 2: Frequency distribution for classification of 13 manufacturing and industrial firms for  
 231 6 years making 78 observations with reported non zero- profit.

Classification	N	Mean	S.D	S.E
Effective Management	69	0.27	0.067	0.033
Non-Effective Management	9	0.34	0.022	0.0017
Total	78			

232 Source: Author's computation using GSE

233

234 Table 2 displays the descriptive statistics of likelihood of an effective management of a firm's  
 235 working capital on profit. The Levene's test for the equality of variance of likelihood of  
 236 managing a firm's working capital on profit by the two groups of firms was not significant ( $F=$

237 0.782, p-value = 0.326). Hence, there is no difference in variances for two firm classifications  
 238 and this implies that a linear discriminant function  $\hat{m}_{(2)}$ , Eq.(10) is appropriate.  
 239 Based on the data, an estimate of the common variance called the pooled variance for the  
 240 two groups of households was found to be 0.004017. And hence the linear discriminant  
 241 function for the likelihood of managing a firm's working capital on profit is given by;

$$242 \hat{m}_{(2)} = (\hat{\lambda}_1 - \hat{\lambda}_2)\lambda - \frac{1}{2}(\hat{\lambda}_1^2 - \hat{\lambda}_2^2) = 0.042\lambda - 0.006219 \text{ and}$$

$$243 \hat{c}_{(2)} = s^2 \ln \left[ \frac{c(1|2)P(2)}{c(2|1)P(1)} \right] = 0 , \text{ on the assumption of equal cost of misclassification and}$$

244 equal prior probabilities for both groups of firms. Therefore a firm with  $\pi$  likelihood of  
 245 managing profit is said to have managed working capital on profit if  $\hat{m}_{(2)} > 0$  .

246 The independent sample t-test for equal mean likelihood of managing a firm's working  
 247 capital on profit is significant ( $t = 12.625$ ,  $df = 76$ ,  $p\text{-value} < 0.001$ ) and so the  $\hat{m}_{(2)}$  is  
 248 effective in discriminating a firm who has managed its working capital on profit from one  
 249 which did not.

250 This result is applied to the whole 13 manufacturing and industrial firms irrespective of  
 251 whether or not a firm reported managing its working capital on profit after estimating the  
 252 likelihood of capital management for each of the firm in the entire data set.

#### 253 **4. CONCLUSION**

254 This study proposes a methodology for analyzing the management of working capital on  
 255 profit in statistically underdeveloped countries. A binary logistic regression model, based on  
 256 data from firms with reported non-zero working capital on profit, is proposed for the  
 257 estimation of the likelihood of working capital on profit for all firms irrespective of whether  
 258 they managed their working capital on profit or not. "Univariate "discriminant functions, also  
 259 based on data from firms who managed their working capital on profit within the reference  
 260 period of Ghana Stock exchange, were proposed for discriminating firms that made effective  
 261 management of working capital on profit from those who did not.

262  
 263 An application of this methodology to the data from the manufacturing companies listed on  
 264 the Ghana Stock Exchange indicates that the binary logistic regression model estimates  
 265 correctly at least 75% of firm's likelihood of managing working capital on profit while correctly  
 266 discriminating the firms as having an effective management.

267

268 A validation work should be conducted on the model using sample data from other sectors  
269 on the Ghana stock exchange to further affirm the strength of the model and to show its  
270 structural stability over time. However, this study clearly show that the methodology being  
271 proposed is efficient in classifying all firms as having effectively managed its working capital  
272 on profit or otherwise.

273 The study result is consistent with results from Nortey et al. ([12]) as it identified the  
274 Inventory conversion period and Current ratio as significant determinants of working capital  
275 management on profits. However, they differ in terms of the other significant factors that  
276 influence working capital management. This may be due to the fact that the PCA method,  
277 extracts the significant factors and may leave out other factors that are highly correlated with  
278 the determined significant factors.

279 The following conclusion was drawn from the key findings of the study: The study identified a  
280 significant negative impact of Accounts Receivable Period on profit and a significant positive  
281 impact of a firms' Current Asset Ratio, Current Asset Turnover and Size on profit. The study  
282 recommended that incentives need to be generated by managers to minimize accounts  
283 receivable to 30 days to create value for their shareholders which is consistent with the  
284 results of ([1], [6], [11])

285 Management of a firm can create value for the shareholders by increasing the days sales in  
286 inventory to an extent that it reduces cost of supplying the products as well as protecting the  
287 firm against price fluctuations. Furthermore, firms are capable of enhancing their profits by  
288 restructuring their trade credit policy and changing it accordingly as macroeconomic  
289 environment changes.

290 It is recommended that, policies and strategies must be implemented to keep the current  
291 ratios of the manufacturing companies as high as possible to enable the companies re-invest  
292 and turn out profits. The average collection period must also be reduced to the barest  
293 minimum as a longer average collection period has a negative influence on profits. Also the  
294 government should enforce that policies are implemented to safeguard manufacturing and  
295 construction firms in Ghana and restrict importation of goods into the country to boost the  
296 demand for goods or materials that are manufactured in Ghana both in the short or long run.

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