

CAPITAL STRUCTURE AND ORGANIZATIONAL PERFORMANCE: EVIDENCE FROM NIGERIAN FOOD AND BEVERAGE COMPANIES

Abstract

This study seeks to investigate the impact of capital structure on the performance of organizational performance with particular reference to Nigerian Food and Beverage Companies. Secondary data was used for this study. It was adopted from the audited financial statements of the listed food and beverages companies in the Nigerian Stock Exchange (NSE), for the period of the year 2014 – 2018. The method of analysis used was Pearson Moment Correlation Coefficient and Linear Regressions. The results reveal that firm leverage, tangibility of assets and liquidity have an inverse relationship with the financial performance of the Nigerian food and beverage industry, while, growth and firm's size have a positive relationship with the financial performance of Nigerian food and beverages industry. The study, recommends that Nigerian Food and Beverage should, therefore, strike a balance between their choice of capital structure and the effect on its performance as it affects the shareholder's risks.

Keywords: Capital Structure, ROA, Food and Beverage, Liquidity, Asset, Leverage

Introduction

The significant contributions of manufacturing industry to the economic growth and development in advance and emerging economies have been documented in the literature and recognized by scholars and economists globally. Manufacturing industry has been tagged as a pillar and an engine room of nation's economy, for instance, they account for a substantial proportion of total economic activities. In Nigeria, the subsector is responsible for about 10% of total GDP annually. In terms of employment generation, manufacturing activities account for about 12 per cent of the labour force in the formal sector of the nation's economy. However, the sector has been experiencing a credit crunch since the global financial crisis of 2008 which made the world stock markets fall and large financial institutions collapsed. The supply of credit has dropped dramatically, while increased risk and an increased cost of capital pressure firms to find the right balance between debt and equity. This menacing scenario has been affecting corporate firms' performance in developing countries especially Nigeria. The basis for the determination of optimal capital structure of corporate sectors in Nigeria is the

34 widening and deepening of various financial markets. In line with this view, Ibikunle [1] argues that
35 over thirty six manufacturing companies have moribund, while the surviving ones' earnings
36 per share are currently zero, and per earnings ratios are also at zero level. Most of firms in
37 Nigeria are unable to finance their activities and grow over time; this has affected them
38 negatively to play an increasing and predominant role in creating value added, as well as
39 income in terms of profits [2, 3, 4]. This scenario has made most of manufacturing companies
40 witnessed several cases of collapses.

41 Capital structure has been acknowledged by researchers, scholars, and economists as a driver
42 of a firm's survival and growth, as it plays a primary role in its financial performance in order
43 to achieve its long-term goals and objectives. Capital structure not only influences the return
44 a company earns for its shareholders, but also whether the firm survives less fortunate
45 economic shocks. The survival of an organization in a globally competitive environment
46 depends on how it is financed. This is because if a wrong mix of finance is employed, the
47 performance and survival of the business enterprise may be seriously affected. According to
48 Osuji and Odita [5], capital structure is the means by which an organization is financed.
49 Capital structure is about putting in place the structure, processes, and mechanisms that
50 ensure that the firm is being directed and managed in a way that enhances long term
51 shareholder value through accountability of managers and enhancing organizational
52 performance [6]. Evidence from theoretical and empirical studies demonstrates that capital
53 structure has an influence on organization performance. However, studies have not reached a
54 consensus on how and to which extent the capital structure of firms' impacts on their value,
55 performance and governance.

56 It is on this note that this study intends to investigate the impact of capital structure on
57 organizational performance with special reference to Nigerian food and beverage companies.

58 **Specific Objectives**

59 i. To identify the most important determinants of the capital structure of food and beverage
60 industry in Nigeria.

61 ii. To determine relationship between capital structure determinants and the performance of
62 food and beverage industry in Nigeria.

63 **Capital Structure Theory**

64 Capital structure theory was developed by Modigliani and Miller's theory in (1985). The idea
65 behind the theory is that under a certain market price process, in the absence of taxes,
66 bankruptcy costs, agency costs, and asymmetries information and in an efficient market, the
67 value of a firm is unaffected by how that firm is financed. The theorem states that, in a
68 perfect market, how a firm is financed is irrelevant to its value. Modigliani and Miller made
69 two findings under these conditions. Their first 'proposition' was that the value of a company
70 is independent of its capital structure. Their second 'proposition' stated that the cost of equity
71 for a leveraged firm is equal to the cost of equity for an unleveraged firm, plus an added
72 premium for financial risk. That is, as leverage increases, the risk is shifted between different
73 investor classes, while the total firm risk is constant, and hence no extra value created.

74 **Trade-Off Theory of Capital Structure**

75 Modigliani and Miller's theory was generally viewed as a purely theoretical result since it
76 disregards many important factors in the capital structure process factors like fluctuations and
77 uncertain situations that may occur in the course of financing a firm. In 1999, the trade-off
78 theory was developed by Shyam Sunder with the idea that a company can choose how much
79 debt finance and how much equity finance to use by balancing the costs and benefits. The
80 trade-off theory states that capital structure is based on a trade-off between tax savings and
81 distress costs of debt. Firms with safe, tangible assets and plenty of taxable income to shield
82 should have high target debt ratios. The theory is capable of explaining why capital structures
83 differ between industries, whereas it cannot explain why profitable companies within the

84 industry have lower debt ratios (trade-off theory predicts the opposite as profitable firms have
85 a larger scope for tax shields and therefore subsequently should have higher debt levels)

86 **Empirical Review and Hypotheses Formulation**

87 Firm s performance is significantly affected by various fac- tors and capital structure is one of the
88 significant factors among them [7] with: Capital structure is one the significant factors affecting a firm's
89 performance [7]. Previous studies have been done to explore if there is any relation between a
90 firms' performance and capital structure. These studies produced mixed results. For
91 example, the study Mwangi, Makau and Kosimbe [8], investigate the relationship between
92 capital structure and performance of non-financial companies listed in the Nairobi Securities
93 Exchange (NSE), Kenya. The study employed an explanatory non- experimental research
94 design. A census of 42 non-financial companies listed in the Nairobi Securities
95 Exchange[21], Kenya was taken. The study used secondary panel data contained in the
96 annual reports and financial statements of listed non-financial companies. The data were
97 extracted from the Nairobi Securities Exchange hand books for the period 2006-2012.
98 Feasible Generalised Least Square (FGLS) regression results revealed that financial leverage
99 had a statistically significant negative association with performance as measured by return on
100 assets (ROA) and return on equity (ROE). In another study, Patrick, Joseph and Kemi [9]
101 also investigated the impact of capital structure on firm's performance in Nigeria using fixed
102 effect regression estimation model. The results reveal that there is positive relationship
103 between return on investment and leverage of the firm. In the same vein, Akinyomi [10]
104 examines the impact of capital structure on firm's performance. The results indicates that debt to
105 capital, debt to common equity, short term debt to total debt and the age of the firms' is
106 significantly and positively related to return on asset and return on equity.

107 Aburub [11] also investigates the impact of capital structure on the firm performance
108 of companies listed in Palestine Stock Exchange from 2006 to 2010. The results indicate that

109 the capital structure has a positive effect on firm performance evaluation measures.
110 Similarly, Olokoyo [12] examines the relationship between capital structure and corporate
111 performance of Nigeria quoted firms. The results reveal that maturity structure of debts effect
112 on the performance of firms significantly and the size of the firm has a significant positive
113 effect on the performance of firms in Nigeria. San and Heng [13] also examine the
114 relationship between capital Structure and Corporate Performance of Malaysian Construction
115 Sector from 2005 to 2008. 49 companies were selected as samples for their study. Results
116 show that there is a significant relationship between capital structure and corporate
117 performance. In the same vein, Semiu and Collins [14] suggested that a positively
118 significant relationship exists between a firm's choice of capital structure and its market
119 value in Nigeria.

120 However, the study of Lawal, Edwin, Monica and Adisa [4] shows that capital structure measures
121 (total debt and debt to equity ratio) are negatively related to firm performance .

122 Chechet and Olayiwola [15] examine capital structure and profitability of the Nigerian listed firms from
123 the Agency Cost Theory perspective with a sample of seventy (70) out of population of two hundred and forty-five
124 firms listed on the Nigerian change (NSE) for a period of ten (10) years: 2000 - 2009. The results show that
125 debt ratio is negatively related with profitability.

126 Ogebe, Ogebe and Alewi [2] investigate the impact of capital structure on firm performance in
127 Nigeria from 2000 to 2010. The results provide strong evidence in support of the traditional theory of capital
128 structure which asserts that leverage is a significant determinant of a firm's performance. A significant negative
129 relationship is established between leverage and performance.

130 Abdul [16] also using 36 engineering sector firms in Pakistani market listed on the
131 Karachi Stock Exchange (KSE) during the period 2003-2009 applied Pooled Ordinary Least
132 Square regression and revealed the results show that financial leverage measured by short
133 term debt to total assets (STDTA) and total debt to total assets (TDTA) has a significantly
134 negative relationship with the firm performance measured by Return on Assets (ROA), Gross

135 Profit Margin (GM) and Tobin's Q. The relationship between financial leverage and firm
136 performance measured by the return on equity (ROE) is negative but insignificant.

137 Akinlo [17] examines the determinants of the capital structure of 66 firms listed on
138 the Nigerian stock exchange during the period of 1997 to 2007. The results show that there is
139 a negative relationship between leverage and growth opportunities and legibility but
140 negatively related to liquidity as well as size. In the same vein, Oke and Afolabi [18], using a
141 study of five quoted firms within a period of nine years (1999-2007) from the static trade-off
142 and agency cost theory point of view. There is also a negative relationship that exists between
143 firms performance and debt financing due to the high cost of borrowing in the country.

144 Onaolapo and Kajola [19] investigate the effect of capital structure on financial
145 performance of companies listed on Nigeria Stock Exchange. This study was performed on
146 30 nonfinancial companies in 15 industry sectors in a 7-year period from 2001 to 2007. The
147 results showed that the capital structure (debt ratio) has a significant negative effect on
148 financial measures (ROA and ROE) of these companies.

149 Puwanenthiren [20] carries out an investigation on capital structure and financial
150 performance of some selected companies in Colombo Stock Exchange between 2005-2009.
151 The results shown the relationship between the capital structure and financial performance is
152 negative.

153 Base on the above empirical studies; it is therefore hypothesized that:

154 H₀₁: Firm's Leverage has a negative impact on the performance of food and beverage
155 companies.

156 H₀₂: Growth has a negative impact on the performance of food and beverage companies.

157 H₀₃: Firm's size has a negative impact on the performance of food and beverage companies.

158 H₀₄: Tangibility of asset has a negative relationship with the performance of food and
159 beverage companies.

160 H₀₅: Liquidity has a positive relationship with the performance of food and beverage
161 companies.

162

163 **Methodology**

164 **Population :**

165 The population of this study consist of all the companies listed on the Nigerian Stock
166 Exchange (NSE). The companies listed are classified into twelve industrial sectors, and each
167 sector comprises of homogenous companies.

168 **Sample size and sampling Technique:**

169 The sample size of the study was selected based on Nigerian Stock Exchange classification of
170 the listed companies into industrial stratum of homogeneous companies of same or similar
171 characteristics, which the food and beverage industry forms a strata. This sector comprises of
172 sixteen (16) listed companies, (Big treat Plc, 7-up Bottling Company Plc, Dangote Flour
173 Mills, Cadbury Nigeria Plc, Dangote Sugar Refinery Plc, Ferdinand Oil Mills Plc, Flour Mills
174 Nigeria Plc, Foremost Dairies Plc, National Salt Co. Nigeria Plc, Nestle Foods Nigeria Plc,
175 Nigerian Bottling Company Plc, Northern Nigeria Flour Mills Plc, P S Mandrides & Co. Plc,
176 Tate Industries Plc., Union Dicon Salt Plc. UTC Nigeria Plc.), selected for the study for over
177 a period of five years (2014-2018).

178 **Method of Data Collection**

179 Secondary data was used for this study. It was adopted from the audited financial statements
180 of the listed food and beverages companies in the Nigerian Stock Exchange (NSE), for the
181 period of year 2014 – 2018. This study also made use of Nigerian Stock Exchange Fact Book
182 2018 for the company's ownership structure and CBN bulletin 2018. Most of the yearly
183 reports that were inaccessible in the NSE fact book were obtained from the corporate offices
184 of concerned food and beverages companies and were downloaded from their corporate
185 websites.

186 **Method of Data Analysis**

187 Panel data was used since it incorporates time series and cross sectional data. The method of
188 analysis used were Pearson Moment Correlation Coefficient and Linear Regressions.
189 Specifically, Pearson Moment Correlation Coefficient (PPMCC) was adopted to establish the
190 relationship that exist between capital structure dimensions (leverage, tangibility of assets, liquidity, asset
191 growth, and asset size), and organisational performance measured by Return on Asset. The study
192 employed Linear Regression to assess to what extent capital structure dimensions
193 independently influenced organization's financial performance measured by return on asset.

194 **Reliability of Instrument**

195 Reliability of instrument has to do with the consistency or reproducibility, the degree to
196 which the instrument consistently measures what it intends. The study made use of secondary
197 data; published audited annual financial statements of the firms. The process of preparing the
198 audited financial statement had followed the stringent accounting standard both national and
199 international. The financial statements are published documents, which were examined and
200 verified to ensure its objectivity, comparability; consistency, availability, and approved by the
201 Corporate Affairs Commission and Nigeria Stock Exchange before publishing. This ensures
202 the consistency of the data over time as the information therein could not be altered, thus the
203 assurance of the reliability of the data.

204 **Explanation of variables and Model Specification:** The economic models employed in the
205 study are regression models, to examine the relationship between capital structure and
206 financial performance of firms in Nigerian food and beverage industry. The independent
207 variable of the research is represented by capital structure, measured by firm leverage,
208 growth, firm's size, tangibility of fixed assets, and liquidity.

209 **ROA =** It is measured as net profit after tax divided by total asset.

210 **Tangible assets:** It is measured by dividing the total fixed assets

211 **Firm's leverage:** - It is measured by dividing the total liabilities to the of total assets

212 **Liquidity:** - It is measured by the ratio of current assets to current liabilities.

213 **Asset Growth:** It is measured by $\frac{(\text{Assets of current year} - \text{Assets of previous year})}{\text{Assets of previous year}}$

214

215 **Age** = number of years of the firm from the date of its incorporation.

216 **Size** = Natural logarithm of total assets.

217

218 **Model Specification**

219 Financial performance is function of capital structure, [Financial Performance = f (capital

220 structure)] while the financial performance is measured by ROA.

221 **Model**

222 Return on Asset = f (Firm leverage, Growth, Firm's size, Tangibility of fixed assets, and

223 Liquidity).

224

225 Model 1

226 $ROA = \beta_0 - \beta_1 LEV_{it} + \beta_2 GR_{it} + \beta_3 SIZE_{it} + \beta_4 TANG_{it} + \beta_5 LQ_{it} + \epsilon_{it}$.

227 Where;

228 β_0 = intercept

229 $\beta_1 - \beta_5$ = Regression coefficient of the independent variables (ownership structure), where:

230 β_1 – co-efficient of Firm leverage

231 β_2 –co-efficient of Growth

232 β_3 –co-efficient of Firm's size

233 β_4 – co-efficient of Tangibility of fixed assets

234 β_5 – co-efficient of Liquidity

235 μ_i = Stochastic error term

236

237 **Presentation of Data Analysis**

238

Table 1 Descriptive Statistics

	N	Minimum	Maximum	Mean	Std. Deviation
ROA	16	.009	.078	.05956	.16970
Firm Leverage	16	.040	.500	.12580	.10896
Tangible of Asset	16	.002	.031	.01178	.07238
Liquidity	16	10.200	6.742	2.831	1.7815
Growth	16	.520	.780	.67880	.07898
Size	16	18	26	16.4719	1.6720

239

240 As presented in Table 1, the average value of the financial performance ratios measured by
 241 ROA of food and beverage companies is 5.9 percent (0.05956), this implies food and
 242 beverage companies on average earned a net income of 5.9 percent of total asset with a
 243 maximum and minimum value of 0.078 and 0.009. The standard deviation is 16.9 percent
 244 from the average value. On the other hand, the average value of the food and beverage
 245 companies leverage is 12.58 percent (mean=0.12580) which measured by total debt over total
 246 asset this reflects that companies operate with significant level of leverage and the maximum
 247 and minimum value of 0.50 and 0.40 percent respectively.

248 The growth opportunities of the food and beverage companies on average 67.88
 249 percent (mean= 0.67880) as measured by annual change of total asset. The maximum value
 250 of annual change of total asset among the food and beverage companies is 0.788 maximum
 251 and the minimum value is 0.520 with standard deviation value of 0.7898. The table 1 above
 252 shows that the average size of the food and beverage companies 165 percent (mean =
 253 16.4719) which implies control variable measured by natural log of total asset which
 254 indicates very important for a company to be large in order to have superior performance. A
 255 maximum and a minimum value of size is 26 and 18 respectively. The standard deviation
 256 indicates that for the sample of Ethiopian insurance companies 1.672 suggests that there is

257 moderate dispersion in the mean value of food and beverage companies. The amount of mean
 258 and standard deviation of tangibility of asset of food and beverage companies the value of
 259 0.11780 and 0.7238 respectively.

260 The mean value of liquidity is 2.831 which indicate the amount of cash generated
 261 from current assets is 2.831 with maximum and minimum value 10.200 and 6.7423773
 262 respectively. It deviates by 1.7815 from the mean value of the food and beverage companies.

263 **Table 2: Relationship between capital structure determinants and Return on Asset**

Variable	1	2	3	4	5	6
1. Return on Assets	1.000					
2. Firm Leverage	-0.349	1.000				
3. Tangible of Asset	-0.638*	-0,128	1.000			
4. Liquidity	-0.423	-0.197	-0.634**	1.000		
5. Growth	0.388	0.201	-0.129	0.025	1.000	
6. Size	0.537	0.511	0.730	0.548	0.414	1.000

264 **Source: Researcher's Data Analysis, 2019**

265 ROA was negatively correlated with leverage, tangibility of asset and liquidity for the
 266 coefficient estimates of correlation -0.349, -0.638 and -0.423 respectively While grow
 267 opportunities and size having positive correlation with the firm's performance (ROA) of
 268 Food and beverage companies for the coefficient, 0.388 and 0.537 respectively. As we can
 269 see from the table 2, when leverage, tangibility of asset and liquidity are increases, the
 270 performance of Food and beverage companies decreases while increase in growth
 271 opportunities and size were the performance of the Food and beverage companies also
 272 increase.

273 **Table 3: Testing Firm Leverage relationship with performance of Nigerian food and**
 274 **beverage industry measured by Return on Assets**

Model	R	R ²	Adjusted R ²	Std error of the estimate

1	.078 ^a	.006	-.065		1.06984	
Explanatory variable	B	Std error	t – value	p - value	Remarks	
Constant	2.159	.665	3.244*	.006		
Firm Leverage	-.011	-.038	-.293	.774	Ns	

275 Ns= not significant, S= Significant; **= significant at 5% level

276 **Source: Researcher’s Data Analysis, 2017**

277 Table 3 shows $R^2 = 0.006$, which indicates that 0.06% change in organization financial
 278 performance (return on assets) is explained by the firm leverage. p- value (0.774) is greater
 279 than significant level (0.05) and this indicates that firm leverage has inverse relationship with
 280 financial performance of Food and beverage companies. The regression coefficient (-0.011)
 281 indicates that a unit increase in firm leverage will bring about (-0.011) decrease in
 282 organizational performance which is measured by return on assets. Therefore, null hypothesis
 283 which states that Firm's Leverage has a negative impact on the performance of food and
 284 beverage companies is accepted, while the alternative hypothesis is rejected.

285 **Table 4: Testing influence of Tangible of assets on financial performance of Nigerian**
 286 **food and beverage industry measured by Return on Assets**

Model	R	R²	Adjusted R²		Std error of the estimate	
2	.595 ^a	.354	.308		.86220	
Explanatory variable	B	Std error	t– value	p- value	Remarks	

Constant	3.321	.415	8.001	.000	
Tangible of assets	-.026	.009	- 2.773*	.015	S

287 **S= Significant; *= significant at 5% level**

288 **Source: Researcher's Data Analysis, 2018**

289 Table 4 exhibits $R^2 = 0.354$ which indicates that 35.4% change (variation) in financial
 290 performance (return on assets) is explained by tangible assets. p-value (0.015) is less than
 291 significant level (0.05) and this indicates that tangible of assets has a negative influence on
 292 organizational performance. The regression coefficient (-0.026) indicates that a unit
 293 increase in tangible of assets will result to (-0.026) decreases in organizational performance
 294 which is measured by return on assets. Therefore, null hypothesis which states that tangibility
 295 has a negative relationship with the performance of food and beverage companies is accepted,
 296 while alternative hypothesis is rejected.

297 **Table 5: Testing influence of Liquidity on financial performance of Nigerian food and**
 298 **beverage companies measured by Return on Assets**

Model	R	R²	Adjusted R²		Std error of the estimate	
3	.516 ^a	.267	.214		.91894	
Explanatory variable	B	Std error	t- value	p- value	Remarks	
Constant	1.716	.359	4.785	.000		
Liquidity	-.024	-.011	-2.256*	.041	S	

299 **S= Significant; *= significant at 5% level**

300 **Source: Researcher's Data Analysis, 2018**

301 Table 5 reveals that 26.7% variation in organizational performance (return on assets) is
 302 explained by foreign ownership based on R-square (0.267). p-value (0.041) is less than
 303 significant level (0.05) and this indicates that liquidity has a significant inverse on
 304 organizational performance. The regression coefficient (-0.024) indicates that a unit increase
 305 in liquidity will result to (0.024) decreases in organizational performance which is measured
 306 by return on assets. Therefore, null hypothesis which states that liquidity has a negative
 307 relationship with the performance of food and beverage companies is accepted, while the
 308 alternative hypothesis is rejected.

309 **Table 6: Testing of impact of growth on organizational performance of Nigerian food**
 310 **and beverage companies measured by Return on Assets**

Model	R	R ²	Adjusted R ²		Std error of the estimate	
4	.322 ^a	.104	.040		1.01582	
Explanatory variable	B	Std error	t- value	p- value	Remarks	
Constant	2.139	.298	7.180	.000	S	
Growth	.059	.046	1.274	.003		

311 **Ns= Not significant, S= Significant; *= significant at 5% level**

312 **Source: Researcher's Data Analysis, 2019**

313 Table 6 displays R² = 0.104 which indicates 10.4% change in organizational performance
 314 (return on assets) is explained by growth. p-value (0.003) is less than significant level (0.05)
 315 and this shows that growth has a positive and significant impact on organizational
 316 performance. The regression coefficient (0.059) indicates that a unit increase in liquidity will
 317 result to (0.059) increases in organizational performance which is measured by return on
 318 assets. Therefore, hull hypothesis which states that growth has a negative impact on the

319 performance of food and beverage companies is rejected, while the alternative hypothesis is
 320 rejected.

321 **Table 7: Testing influence of Firm’s size on performance of Nigerian food and beverage**
 322 **companies measured by Return on Assets**

Model	R	R ²	Adjusted R ²		Std error of the estimate	
5	.59	.33	.68		1.07124	
Explanatory variable	B	Std error	t- value	p- value	Remarks	
Constant	2.292	.339	6.764	.000		
Firm’s size	.030	.120	2.21	.008	S	

323 Ns = Not significant, S= Significant; *= significant at 5% level

324

325

326

327 **Conclusion**

328 Capital structure has been a much debated topic in the finance field since the Modigliani &
 329 Miller proposition in 1958. Capital structure theories, such as the pecking order and the trade-
 330 off theory emerged into the finance field and many have tried to analyze the implications of
 331 these theories for firms in the market. Capital structure decision have been the most
 332 significant decisions to be taken any business organization for maximization of shareholders
 333 wealth and sustained growth. Based on the findings of the study, it can be concluded that
 334 firm leverage, tangible of assets and liquidity have inverse relationship with financial
 335 performance of Nigerian food and beverages industry, while, growth and firm’s size have
 336 positive relationship with financial performance of Nigerian food and beverages industry.

337 Deduction to be made from this finding is that effective capital structure is an antidote
 338 for distressed syndrome facing Nigerian food and beverages industry.

339 **Recommendations**

340 Arising from the findings of this study the following recommendations are made:

- 341 1. The Nigerian Food and Beverage should reduce their risk by increasing and
342 diversified its operation.
- 343 2. The Nigerian Food and Beverage should therefore strike a balance between their
344 choice of capital structure and the effect on its performance as it affect the
345 shareholders risks, returns and the cost of capital.
- 346 3. The Nigerian Food and Beverage should pursue policies that would encourage
347 growing firms accumulate huge tangible assets.

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